

Unemployment through digitization?

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Profound changes through digitization

Threats or opportunities?



Digitalization in the public debate

A worldwide hype in the media?

FUTURE TENSE

THE CITIZEN'S GUIDE TO THE FUTURE.

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Slate

FROM SLATE, NEW AMERICA, AND ASU

Killer Robots? Lost Jobs?

The threats that artificial intelligence researchers actually worry about.



By Cecilia Tilli



Photo illustration by Sofya Levina. Images by Mike Windle/Thinkstock, Bryan Bedder/Thinkstock, and Joshua Lott/Getty Images.

The pessimistic scenario of technological development in the German media

An example

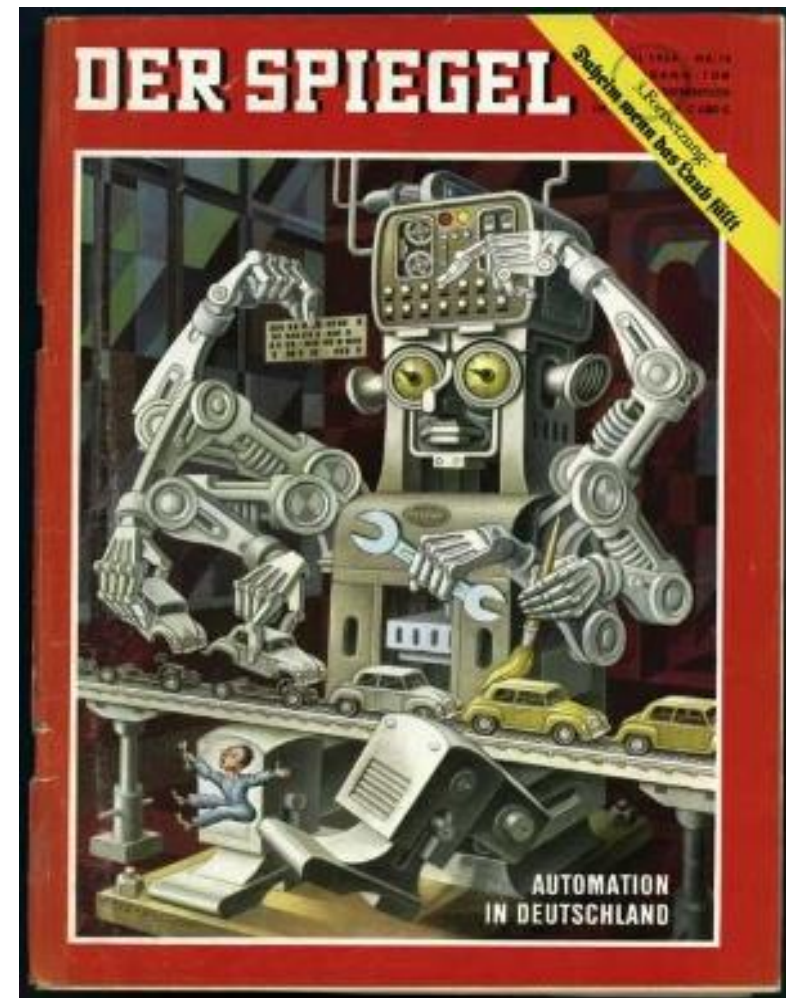
» The experts are split into two camps. Some claim that the tide is rapidly rising and 80 percent of the jobs are destroyed in 20 years. The others believe that this will happen only later.«

Der Spiegel, 17.4.1979

2016

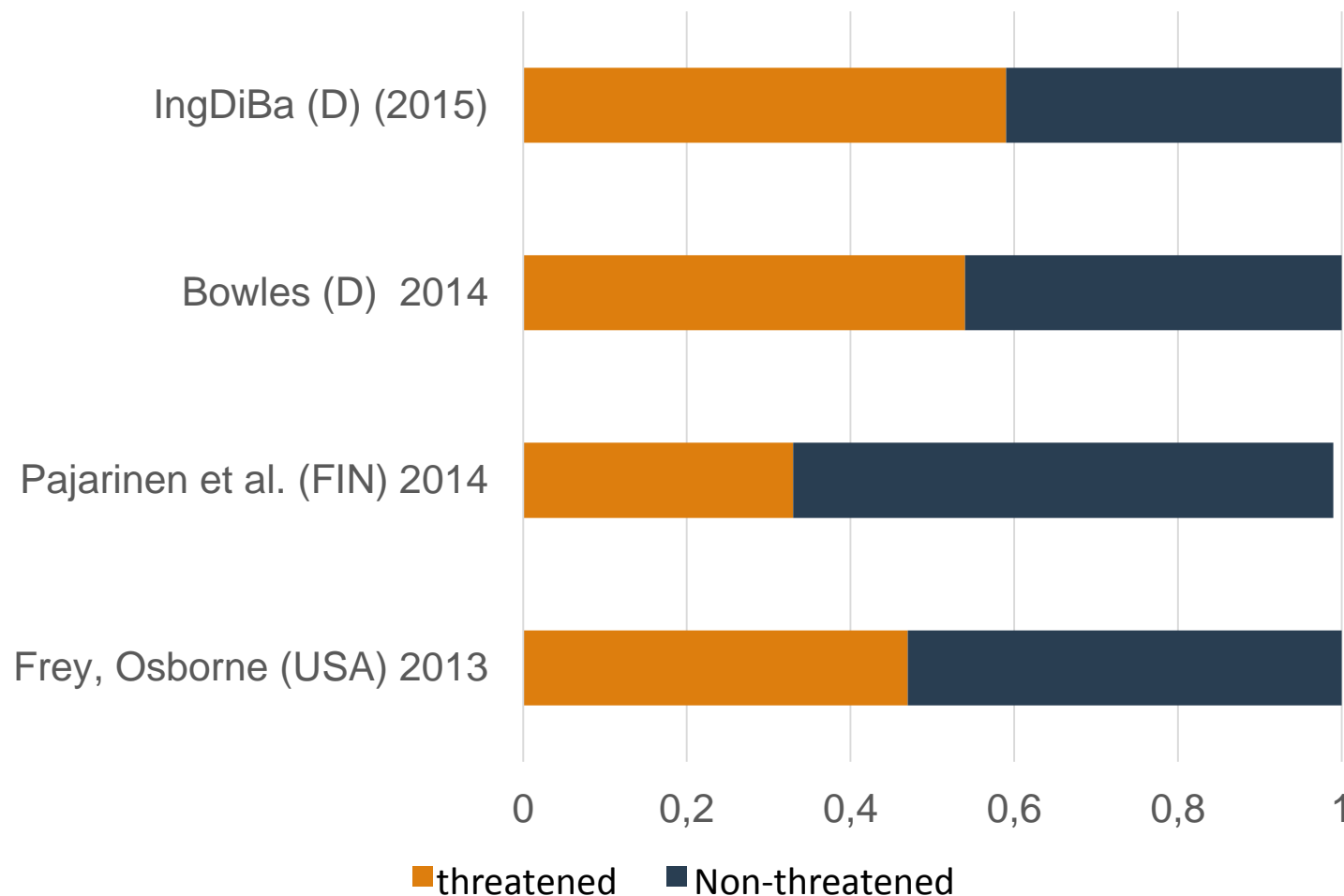


1964



Elimination of jobs on a broad front?

Some empirical studies draw gloomy scenarios ...



Are the threats exaggerated?

Critical assessment of pessimistic scenarios ...

- Experts often overestimate the technical possibilities (D.Autor 2014)
- Technical potential is not equated with actual substitution of human labor:
 - ☐ legal hurdles (e.g. for autonomous driving),
 - ☐ cultural preferences, reservations (robot service?)
 - ☐ Profitability Hurdles
- Share of specific activities within the professions assumed to be constant → not realistic!

Professions do not disappear, they are adjusting!

The work does not go out, but it is changing

Technological progress leads to new activities within professions

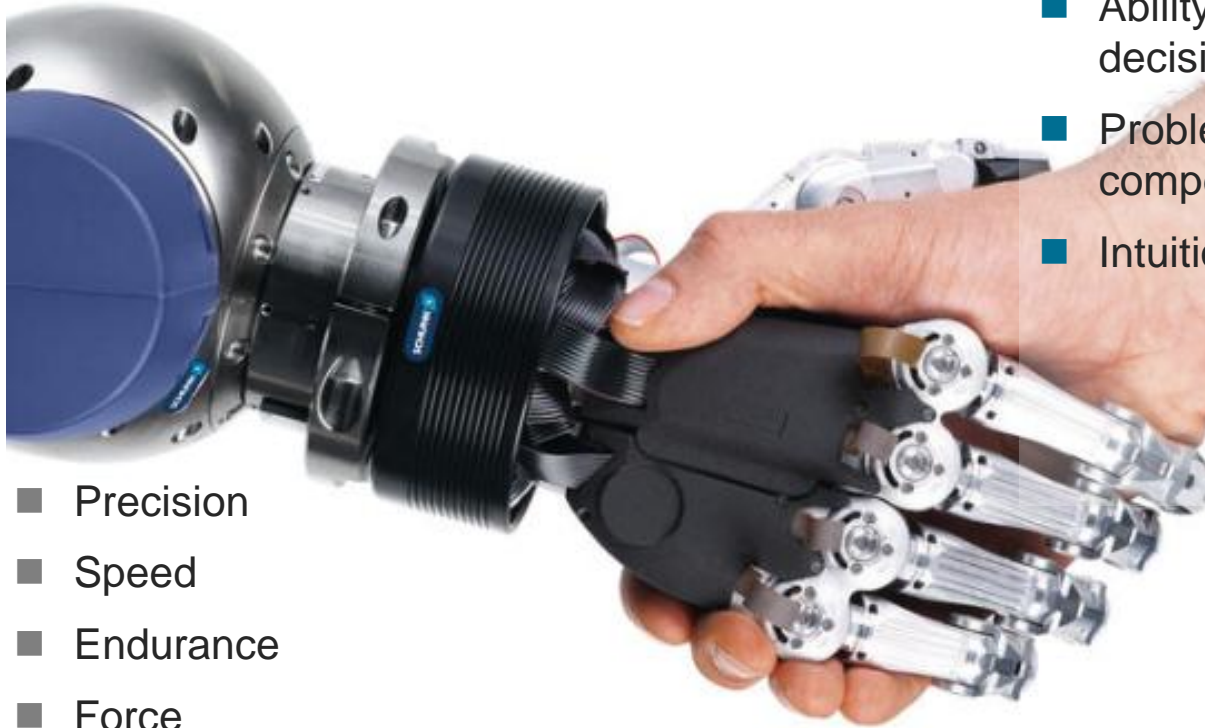


The United States has a long tradition of preserving the making of things, but recently there's been some serious questions for a variety of reasons. Changes in labor relations and the strength of unions are the main reasons. The role of technology is perhaps one of the most debated. Some fear that automated equipment will put people out of jobs, but there are emerging examples of people and technology working together.

Although technology can take away some jobs, it also creates new opportunities for innovation. It's a research-related field called labor economics.

The robots leave their cages...

Cobots are directly interacting with workers ...



- Precision
- Speed
- Endurance
- Force
- Predictability
- Low maintenance costs

- Creativity
- Emotions, empathy
- Social intelligence
- Ability to assess and make decisions
- Problem solving competence
- Intuition, flexibility...

What kind of tasks can be replaced?

Frey, Osborne (2013)

- Technical developments (cobots, machine learning, KI), not only displace simple standardized (routine) activities but also more complex activities!

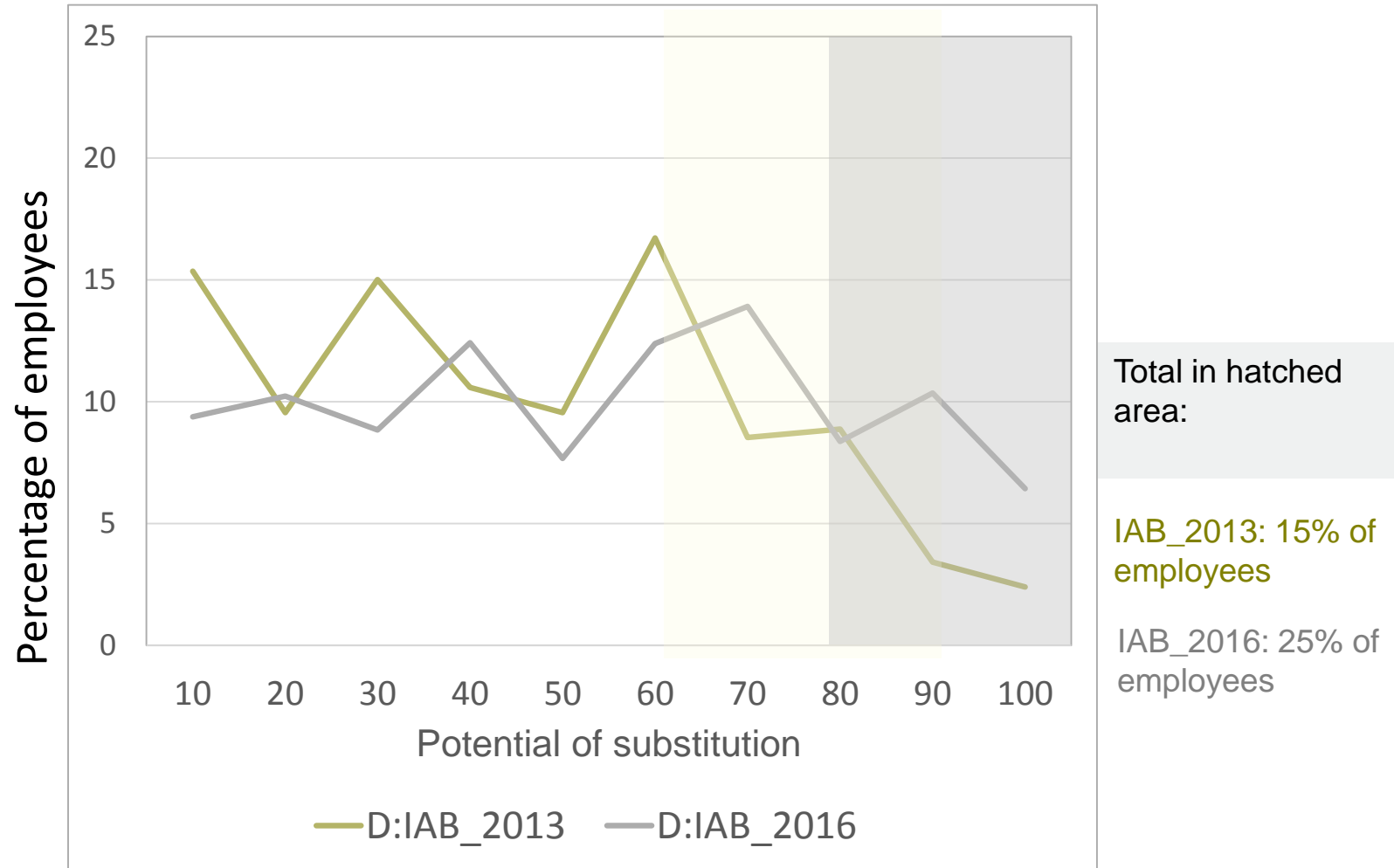
Less endangered, however:

- Activities of hand-eye coordination
- Creative-intelligent activities
- Social-intelligent activities

→ Calculation of the substitutability of (current) activities in the professions

Substitutability on the basis of tasks/ activities

Much lower values compared to F&O ...

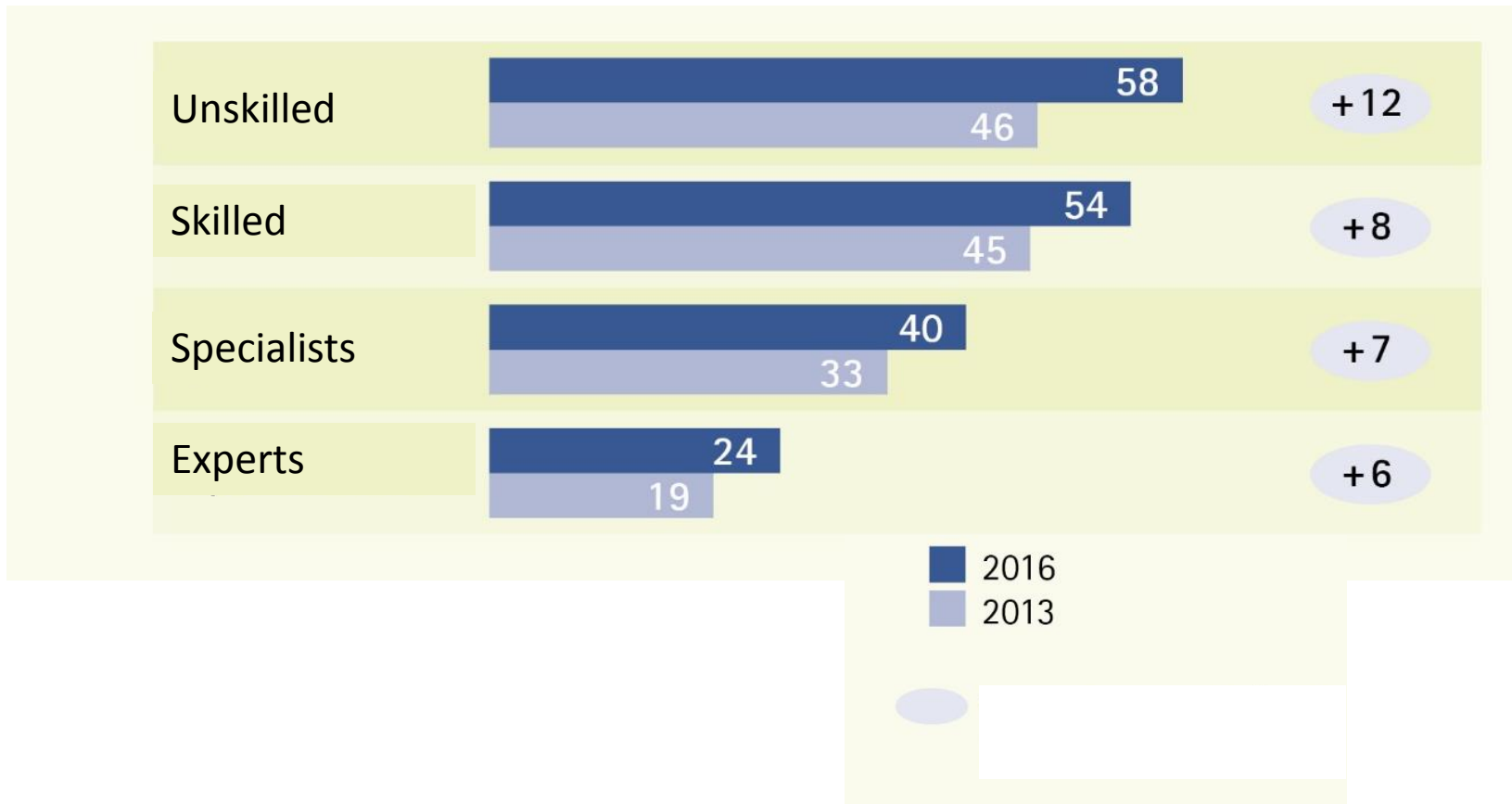


Source: Own presentation with data from Dengler, Matthes (2015, 2018)

Change in required skills and sectors of the economy

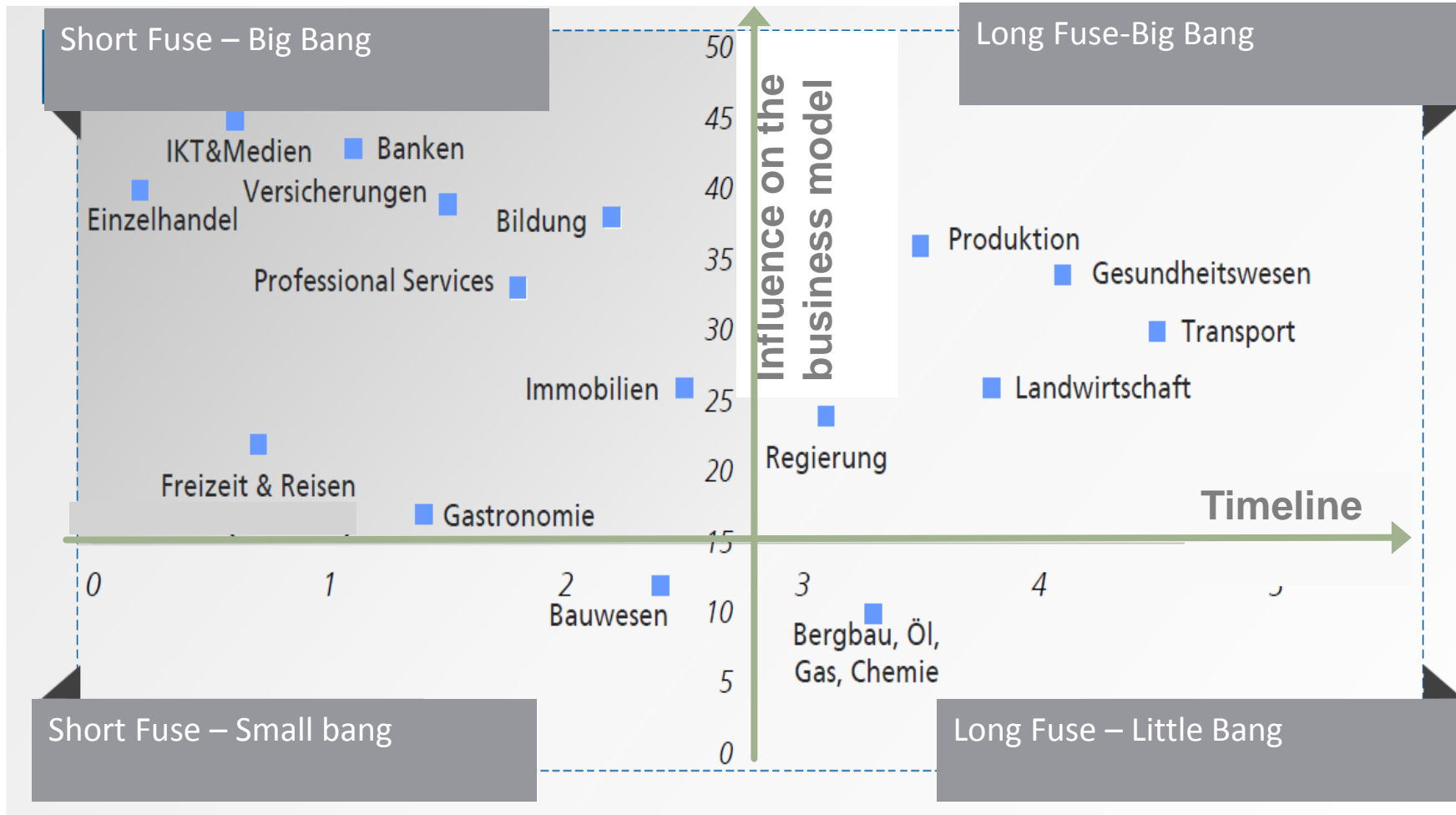
Substitutability decreases with the requirement level

Proportion of activities that can be replaced in principle today



Disruptions and projected effect size

Sectors affected differently ...



Quellen: Heads! und Deloitte Digital

Technological unemployment

Technological unemployment

The famous definition of Keynes ...

» We are being afflicted with a new disease of ...—namely, technological unemployment. This means unemployment due to our discovery of means of economising the use of labour outrunning the pace at which we can find new uses for labour.«



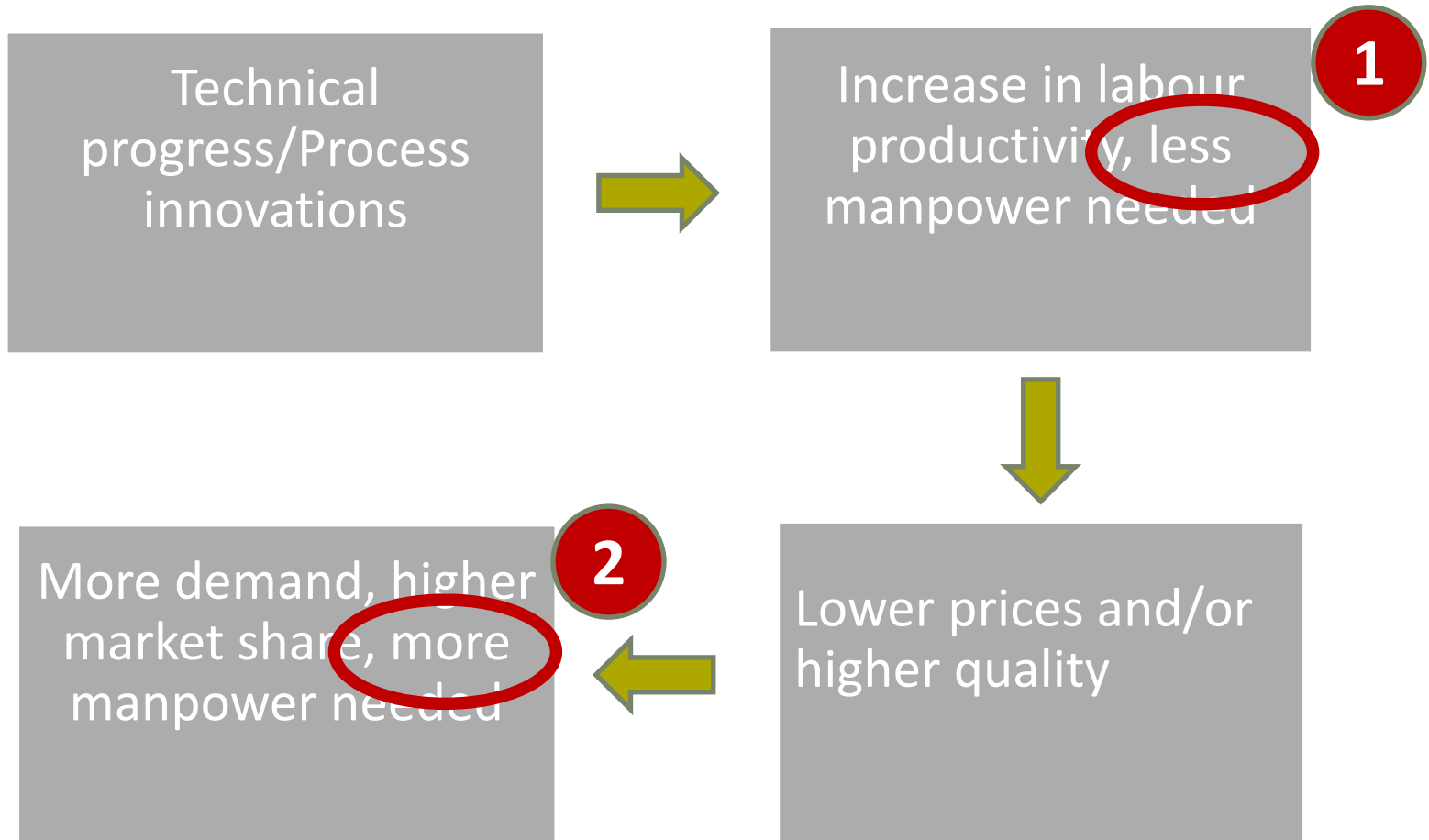
» Those countries are suffering relatively which are **not** in the vanguard of progress.«

John Maynard Keynes:

Economic Possibilities for our Grandchildren (1930), (my highlighting)

Technical progress is Janus-headed

Effects on employment ambivalent



→ What is the net effect on employment?

What effect of technical progress?

Competition and price elasticity

| | Price Elasticity of demand | Competition | Employment effect |
|---|----------------------------|-------------|-------------------|
| New Products/ Competitive markets | High | High | Positive |
| New Products/ Markets with low competition | High | Low | (Positive) |
| Old Products | Low | High/ Low | Negative |

Further important aspects

Product Innovations, Reshoring

- Technology creates new services and products (product innovations) → positive employment effects
- *Reshoring* → Does the surge in robots/digitalization harm the emerging countries?

» Robots turn out to have a statistically significant negative impact on worldwide employment. While it is small in developed countries, for emerging economies it amounts to -14% between 2005 and 2014 ... Robots in developed countries decrease off-shoring just as employment in emerging economies. «

Carbonero, Ernst, Weber (2018), Robots worldwide: Ilo Working Paper # 36-.

Digitization and distribution

The distribution problem

Digitization exacerbates inequality

- Outstanding importance of cutting edge technology, extreme scale yields
- Markets (Big four of the digital economy)
- "The winner takes it all"-structures
- Segmentation of companies (polarized structure: "Lovely and lousy jobs")
- Selection of highly productive workers in good companies, less productive in bad companies (card, Heining, Kline, QJE 2013)

New social conflicts?

Redistribution of property rights instead of redistribution of income

» As companies substitute machines and computers for human activity, workers need to own part of the capital stock that substitutes for them to benefit from these new “robot” technologies. ... Without ownership stakes, workers will become serfs working on behalf of the robots’ overlords.



Richard Freeman (2015), IZA Discussion Paper 2015

Conclusions

Conclusions

- Significant drop in labor demand rather unlikely but structural change
- Professions will generally not disappear, but changing job content → Increased training efforts needed!
- Adaptation requirements between qualifications, professions, companies and countries or regions
- Technological unemployment tends to be a second-order problem
- Distribution effects a first-order problem!

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A recent plan: robots producing robots ...

Only marketing or revolutionary production technique?

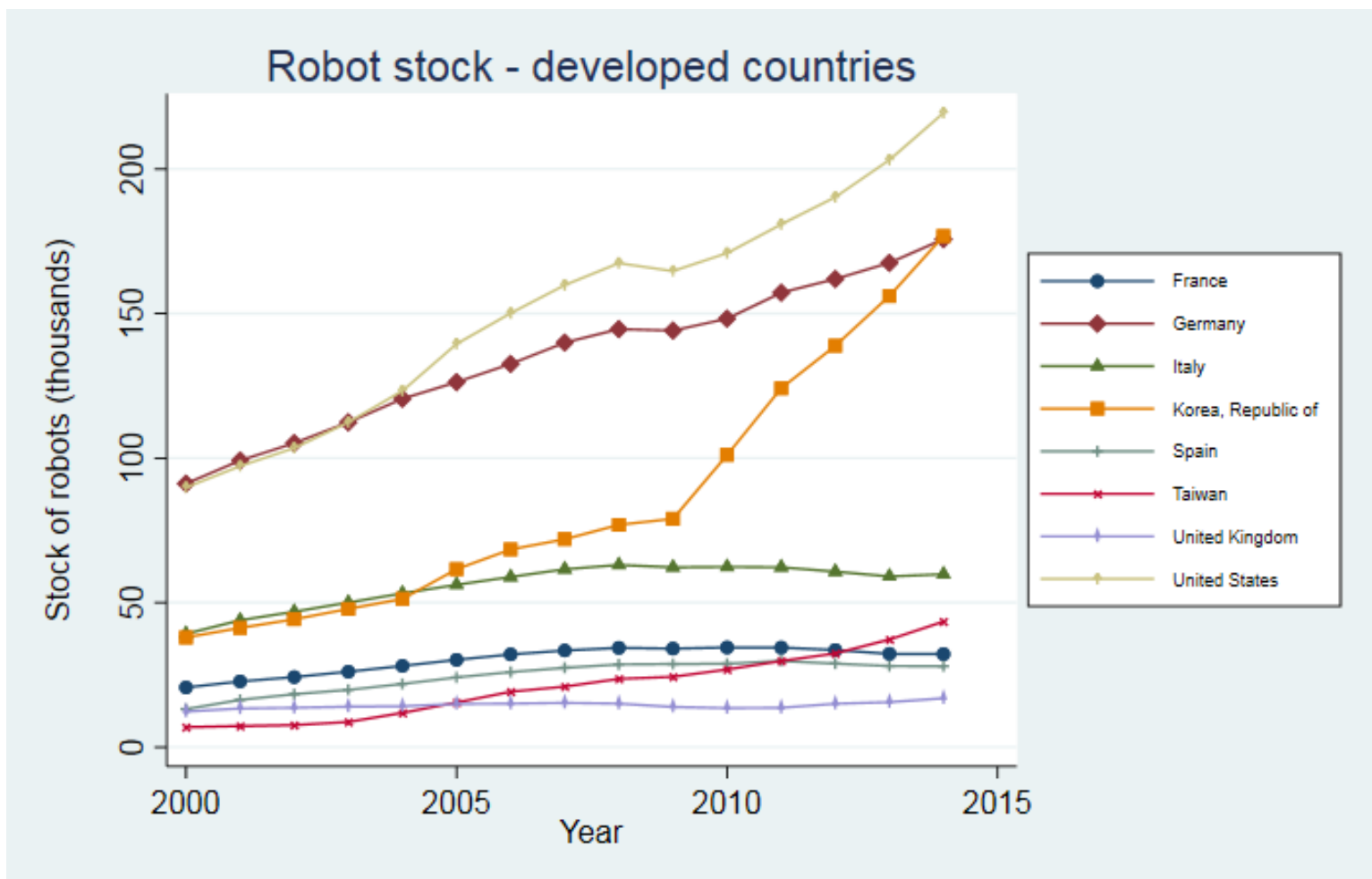
ABB to build the world's most advanced robotics factory in Shanghai

Milestone investment will combine connected digital technologies, state-of-the-art collaborative robotics and cutting-edge artificial intelligence research to create the most sophisticated, automated and flexible Factory of the Future.



Robot stock (developed countries, excl. Japan)

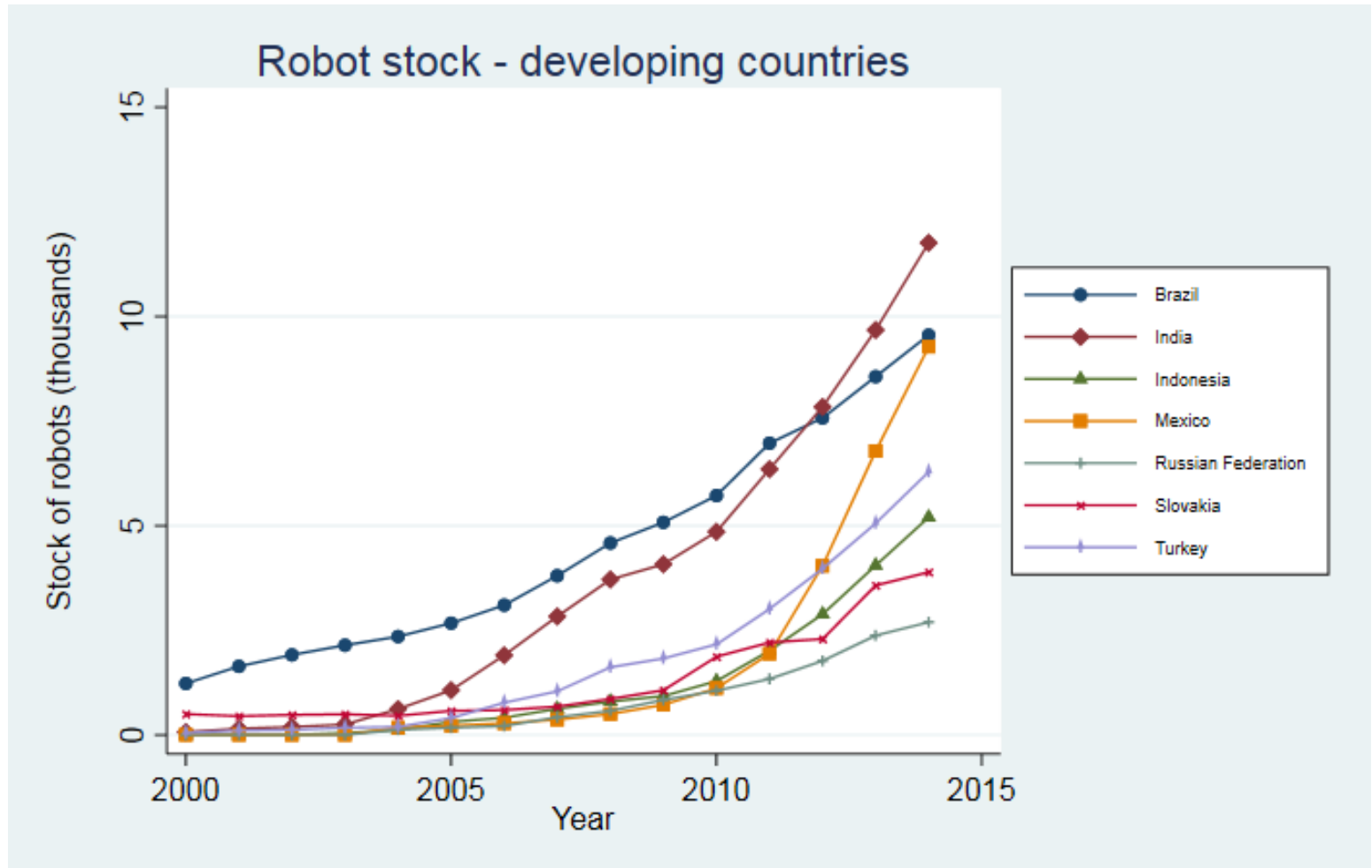
High dynamics in US, Korea, Germany



Source: Carbonero, Ernst, Weber (2018), Robots worldwide: The impact of automation on employment and trade, Ilo Working Paper # 36-

Robot stock (emerging countries, excl. China)

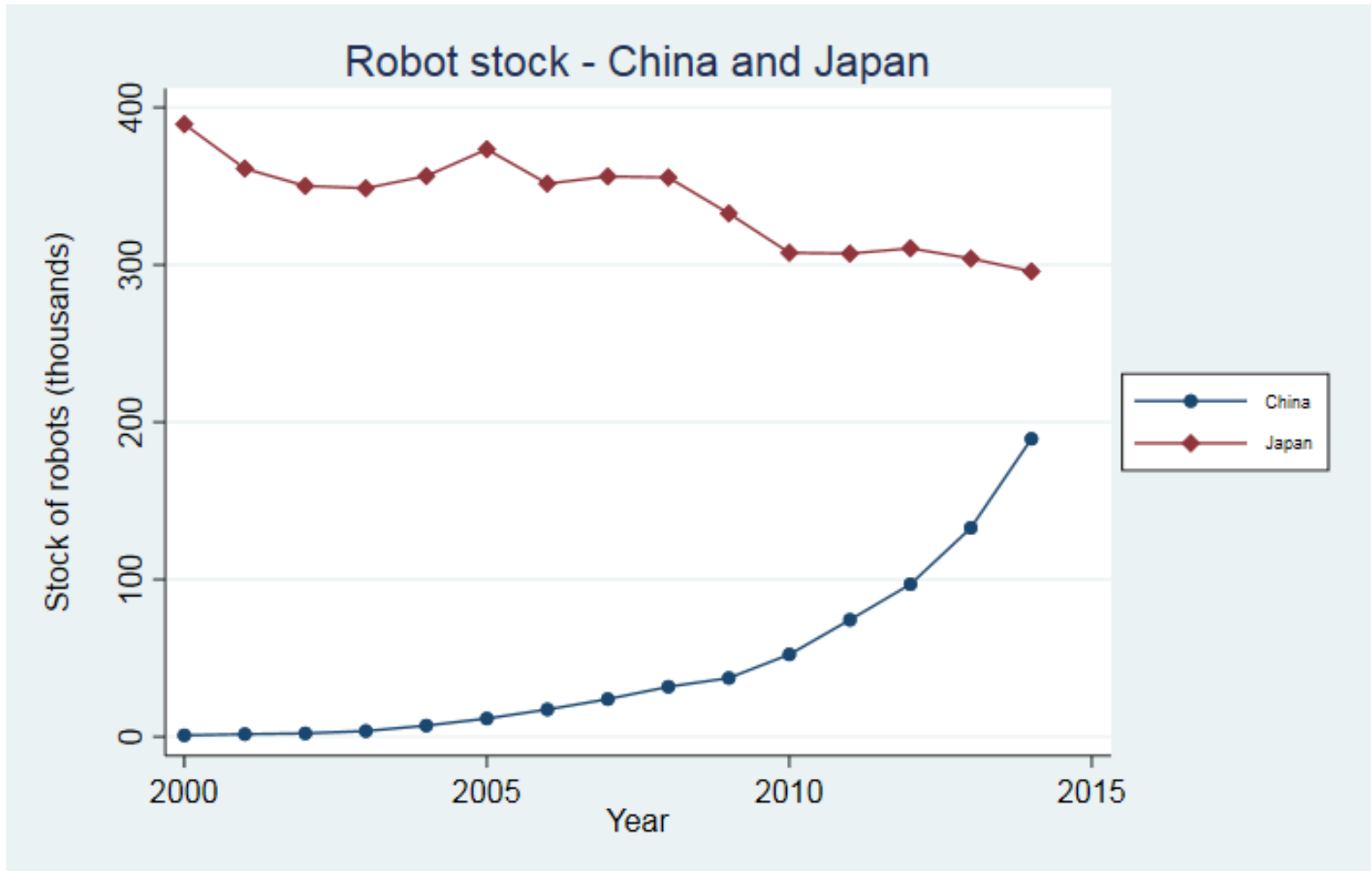
High dynamics in several countries



Source: Carbonero, Ernst, Weber (2018), Robots worldwide: The impact of automation on employment and trade, Ilo Working Paper # 36-

Robots: Japan vs China

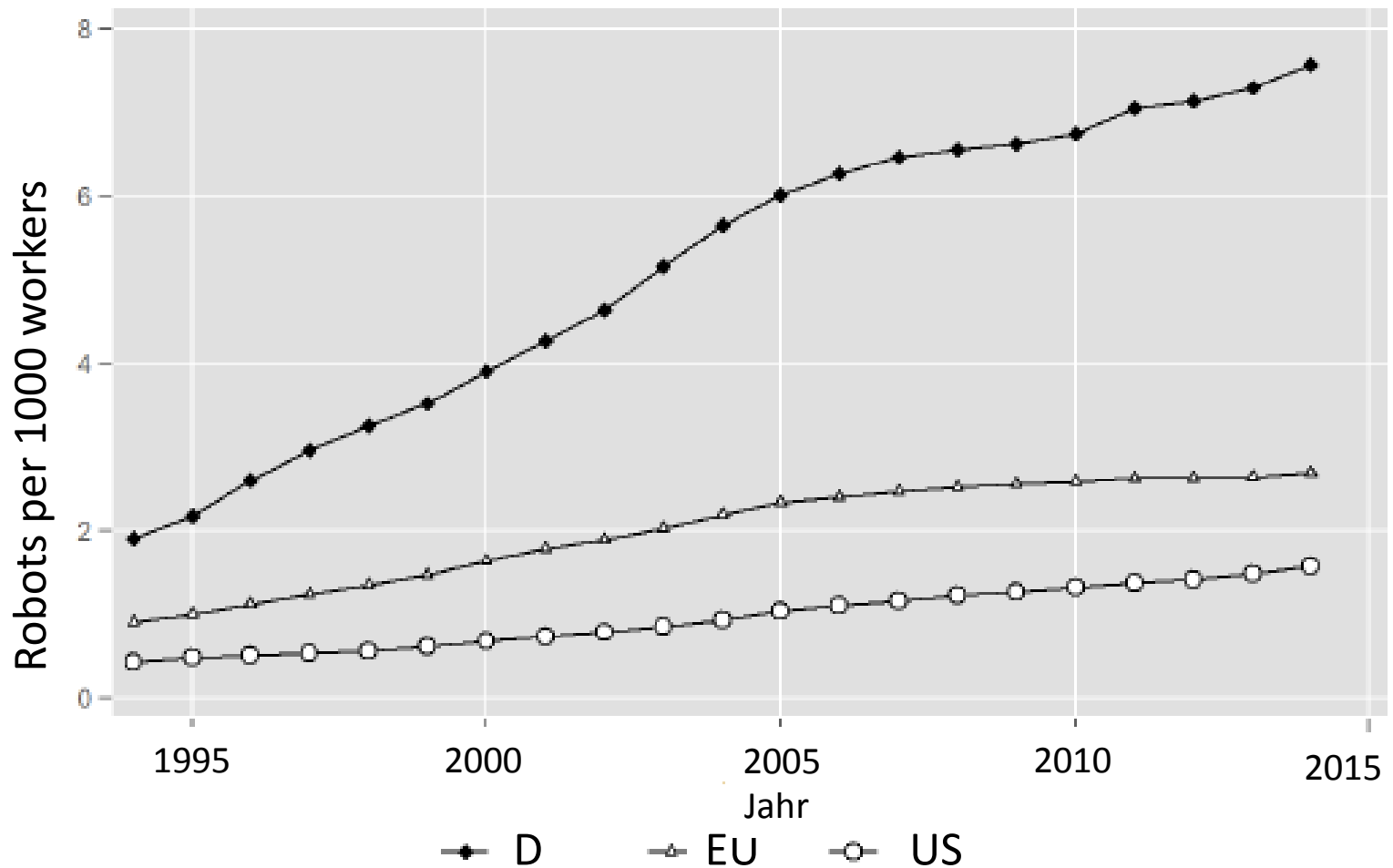
Exponential growth in China



Source: Carbonero, Ernst, Weber (2018), Robots worldwide: The impact of automation on employment and trade, Ilo Working Paper # 36-

The use of robots increases

Germany one of the leading countries...



Higher unemployment through digitization?

e.g. Korinek, Stiglitz (2017)

Assumption: digitization leads to more fluctuation between companies/sectors/regions

→ higher separation rate → higher unemployment in equilibrium

Assumption : digitization leads to devaluation of specific human capital

Consequence in imperfect labor markets:
higher unemployment in equilibrium

Conclusion: tending to increase unemployment possible, but a second order effect!

Paradoxes in the ongoing debate

Paradox 1:

“Digitization makes millions of skilled workers redundant.”

“Demography leads to an intensified shortage of skilled workers.”

Paradox 2:

"Digitization leads to an enormous increase in productivity."

"The growth of productivity is exceptionally weak in long-term comparison."

Paradox 3:

“Digitalization leads to labor saving.”

“Some of the forerunners in digitalization are expanding their workforce.”

→ How does this fit together?

Technological unemployment through digitisation

A counter position

» The idea that people would always have a unique ability that is unattainable for non-conscious algorithms is pure wishful thinking.«



Yuval Noah Harari: Homo Deus, 2017, S.430f.

The productivity puzzle

Technology and productivity

Is there a puzzle?

» You can see the computer age everywhere but in the productivity statistics.«

Robert Solow 1987



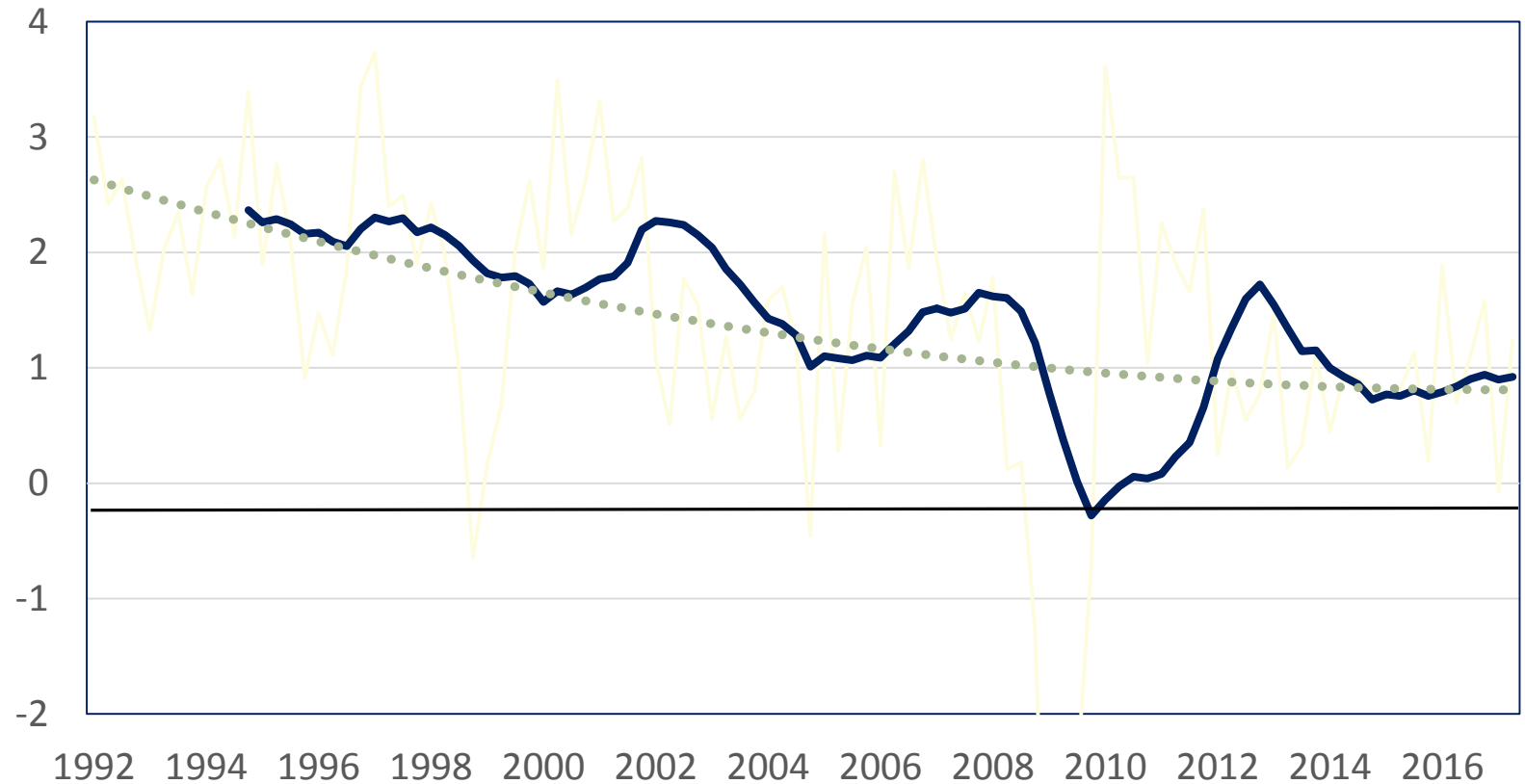
» ... measured productivity has increased rather slowly in recent years, even as the world seems to be captured by AI (Artificial Intelligence) fever.«

Anton Korinek, Joseph E. Stiglitz (2017)



Productivity growth per hour

Decline and stabilization at low-level



Own presentation with data of the Bundesbank; Growth rate vs prior-year quarter; 3-year moving averages and polynomial trend.

Artificial Intelligence as a new basic technology

Approaches to explaining the productivity puzzle

E. Brynjolfsson, D. Rock, C. Syverson (2017):
Basically four possible explanations for the productivity puzzle:

- Higher expectations
- Measurement problems
- Distribution effects (zero-sum games)
- Implementation delays (J-Curve effect)

Favored: The J-curve effect: effects only after complementary innovations and investments; these are often incomprehensible (intangible); e.g. adjustments, organizational changes, qualification in advance)

Backup

The digital revolution is progressing rapidly...

Development areas

Cyber-physical systems offer radically new possibilities of networking...

- Mobile robots, cobots
- Assistance systems, remote maintenance, 3D printing
- Platforms, e-commerce
- Artificial Intelligence, machine learning

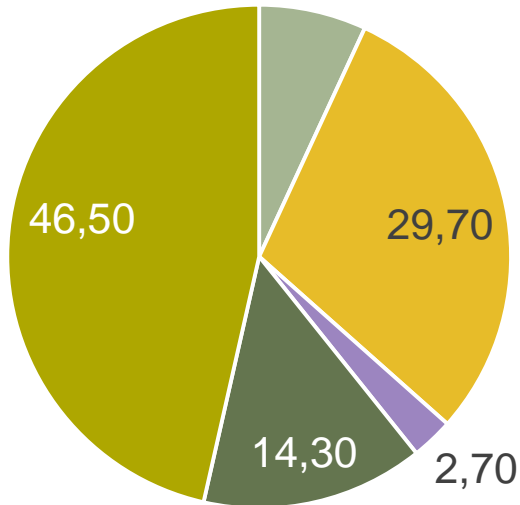
Within companies → "Internal digitization", smart factories

Between suppliers and customers → "external digitization"

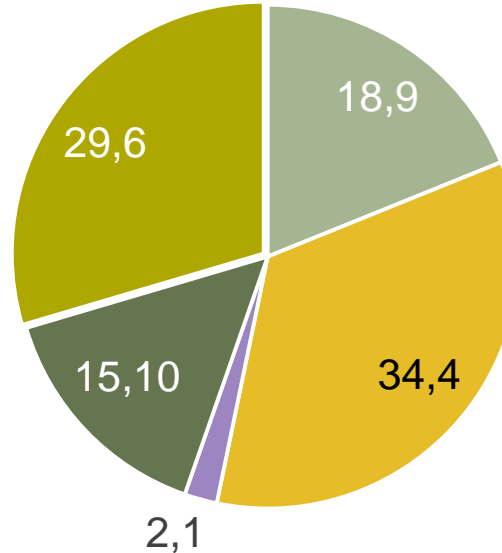
Use of digital technologies by sector

Information of firms in April/May 2016, percentage of shares

Production



Services



- Zentraler Bestandteil unseres Geschäftsmodells
- Nutzen moderne digitale Technologien
- Planen die Einführung
- Setzen uns damit auseinander
- Haben uns noch nicht damit beschäftigt

Gewinner und Verlierer

Entstehen neue Abhängigkeiten?

»Künftig gibt es zwei Kategorien von Menschen: jene, die Computern sagen, was sie tun sollen – und jene, die von Computern gesagt bekommen, was sie tun sollen..«

Marc Andreessen, (Netscape Communications)



»Roboter, d.h. alle Arten der Maschinerie von Computern bis hin zu künstlicher Intelligenz ... können zunehmend Arbeitskräfte ersetzen, sogar die Hochqualifizierten, und damit die Möglichkeiten für gute Arbeit und Bezahlung verringern.«

Richard Freeman (Harvard)



Die optimistische Sicht

Könnte technologischer Fortschritt sogar zu mehr Jobs führen?

APR 19, 2016 @ 04:57 PM 1,288 VIEWS

The Little Black Book of Billionaire Secrets

Advanced Manufacturing Is Not A Job Killer, It's A Job Creator



Harold Sirkin, CONTRIBUTOR

I cover business leadership in the fast-changing globalized world. [FULL BIO](#) ✓

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In his time, the late [Herman Kahn](#), one of the Cold War era's leading nuclear strategists, became more broadly recognized as a "futurist": a crystal ball gazer par excellence in a world largely inhabited by narrower minds.

From his perch at the [Hudson Institute](#), which he founded in the early 1960s, Kahn held forth on "energy, pollution, resources, population, food supplies, economics and technology," among other topics, according to *The New York Times*.

Kahn's overall view was one of optimism, arguing that advances in
